310000 Member District Assessments  320000 Program Fees  232,382,56 226,802,42 77,60  This lise there encompasses revenue collected for all registers on large or a baptised and pages of the program is a feet of the control and or port important in the collected for core and or port in the collected for port in the collected for		FY 2021 N	IWSRA 3rd Qua	rter Budget Wo	rksheet (Cash E	Basis with Accru	al Adjustmer	nts)
Income  310000 Member District Assessments 320000 Program Fees 292,362,56 226,802,42 77,645 This line issue in the MCMA contributions from each collection of the part of the			FY 2021	•	Accrual	Total after	Change	
This list limit is in a law IAA Assessments  310000 Member District Assessments  4,320,307.55  3,345,873.73  77.456  This list limit is a law IAAA Assessments  77.656  This list limit is a law IAAA Assessments  77.656  This list limit is a law IAAA Assessments  77.656  This list limit is a law IAAA Assessments  77.656  This list limit is a law IAAA Assessments  329,382.55  1,276.00  This list limit is a law IAAA Assessments  329,382.55  This list limit is a law IAAA Assessments  329,382.55  This list limit is a law IAAA Assessments  321000 Transportation - Door to Door  1,277.80  1,882.00  1,277.80  1,882.00  1,517.75  This list limit is a law IAAAA Assessments  321000 Transportation - Pick up Points  10,793.00  4,624.50  Transportation - Pick up Points  321000 Transportation - Pick up Points  3		Description	Budget	2021	Adjustments	Adjustments	Budget	Explanation
320000 Program Fees  292,362,56  226,802,42  77,86  78, Popular in the company to adjust the program of the pro		Member District Assessments	4 320 307 35	3 345 873 73			77 4%	<b>Member District.</b> All Member Districts with payments due in the 1st and 2nd quarter of the year have been paid.
321000 Transportation - Door to Door 1,227.80 1,882.00 15.27.80 1,882.00 15.27.80 1.882.00 15.27.80 1.882.00 15.27.80 1.882.00 15.27.80 1.882.00 15.27.80 15								This line item encompasses revenue collected for all
This line free includes all pick up and deep off transportation fees collected for services provided in continuous and general programs of the continuous and general programs are serviced as a service of the continuous and general programs are serviced as a service of the continuous and general programs are provided as a service of the continuous and general program are provided as a service of the continuous and general program are provided as a service of the continuous and general program are provided as a service of the continuous and general program are provided as a service of the continuous and general program are provided as a service of the continuous and general program are provided as a service of the continuous and general program are provided as a service of the continuous and general program are provided as a service of the continuous and general program are provided as a service of the continuous and general program are provided as a service of the continuous and general program are provided as a service of the continuous and general program are provided as a service of the continuous and general program are provided as a service of the continuous and general program are provided as a service of the continuous and general program are provided as a service of the continuous and general program are provided as a service of the continuous and general program are provided as a service of the continuous and general program are provided as a service of the s	32000	1 logram 1 ccs	202,002.00	220,002.42			77.070	This line item includes all pick up and drop off transportation fees collected for door-to-door services provided from and to a participants home. Door-to-Door Transportation for 3rd quarter is over the projected revenue due to an increase in door to door
transportation collected for services provided from mile to a designate place by and drop of the mile to a designate place by and drop of the mile to a designate place by and drop of the place of the post of 5 dispates it under the support of the post of 5 dispates it under the support of the post of 5 dispates it under the support of the post of 5 dispates it under the support of the post of 5 dispates it under the support of the post of 5 dispates it under the support of the post of 5 dispates it under the support of 5 dispates it un	321000	Transportation - Door to Door	1,227.80	1,862.00			151.7%	
sebate checks, speaker honorariums, and other Collaborative reinbursement more, Line item for Collaborative reinbursement more, Line item for the first Collaborative reinbursement more, Line item for the first Collaborative reinbursement more, Line item for the first Collaborative reinbursement more, Line item for the St. SF crant Contributions at under projected od quarter Collaborative reinbursement more and on the Collaborative reinbursement more and on the Collaborative reinbursement more and on the Collaborative reinbursement reinburseme	321100	Transportation - Pick up Points	10,793.00	4,624.50			42.8%	transportation fees collected for services provided from and to a designated pick up and drop off location.  Transportation Pick up points for 3rd quarter is under the projected revenue amount to date, due to not running inperson leisure education in 2021 and a decrease in participants needing pick up points for General Recreation Therapy Programs.
This line item is designated for the SLSF Grant funds for transportation. Signer although such closers and general program support budget, due to only having the May transfer. Coubber and Describer transfers have not been received. This will be on target for the 4th quarter.  360000 Salle of Fixed Assets 500.00 0.00 0.00 1978  This line item represents the sale of equipment, furnitures or vehicles. Payment for product will not be supported to the 4th quarter.  This line item represents the sale of equipment, furnitures or vehicles. Payment for product will not be supported to the 4th quarter.  This line item represents the sale of equipment, furnitures or vehicles. Payment for product will not be supported to the support of the sup	340000	Non-Program Revenue	158 458 20	134 00			0.1%	rebate checks, speaker honorariums, and other Collaborative reimbursement money. Line item low due to not receiving payments from Cleabrook for the first
Sale of Fixed Assets 500.00 0.00 0.00 0.00 0.00 0.00 0.00 0	0.10000		. 55, 153.25	.00			0.170	This line item is designated for the SLSF Grants funds for transportation, lighten athletes, scholarships, inclusion and general program support. SLSF Grant Contributions is under projected 3rd quarter budget, due to only having the May transfer. October and December transfers have not been received. This will be
Sale of Fixed Assets 500.00 0.00 0.00 0.00 0.00 0.00 0.00 0	350000	SLSF Grant Contributions	260,000.00	51,124.57			19.7%	
370000 Interest  12,175.11 -668.91  -5.5%  This line item includes donations meant to go to SLSF via the WSRA registration form, booster club and any other donation to SLS frivation to SLS frivation to SLS frivation form, booster club and any other donation to SLS frivation form, booster club and any other donation to SLS frivation form, booster club and any other donation to SLS frivation form, booster club and any other donation to SLS frivation form, booster club and any other donation to SLS frivation form, booster club and any other donation to SLS frivation form, booster club and any other donation to SLS frivation form, booster club and any other donation to SLS frivation form, booster club and any other donation to SLS frivation form, booster club and any other donation to SLS frivation form, booster club and any other donation to SLS frivation form, booster club and any other donation to SLS frivation form, booster club and any other donation to SLS frivation form, booster club and any other donation to SLS frivation form, booster club and any other donation to SLS frivation form, booster club and any other donation to SLS frivation form, booster club and any other donation to SLS frivation form, booster club and any other donation to SLS frivation for donation f	360000	Sale of Fixed Assets	500.00	0.00			0.0%	furniture or vehicles. Payment for product will not be processed until 4th quarter.
Revenue SLSF 150.00 1,451.50 967.7%  Reserve Transfer 269,612.46 0.00 0.00 3,631,203.81 68.2%  Administration 5,325,586.48 3,631,203.81 0.00 3,631,203.81 68.2%  Administration 1,070.00 1,070.00 23.9%  Legal Fees 6,650.00 2,087.50 31.4%  Miscellaneous 1,230.00 268.90 21.9%  This line item includes the transfer of any Capital or the 4th quarter.  This line item is used for professional fees including HR Source membership. Comprehensive Salary Survey. This line item is below budget due to HR Source allowing a redo of the Comprehensive Salary Survey at a lower rate.  This line item includes all the legal fees for the agency. This line item is lower than expected due to less legal instruction to date.  This line item is lower than bedgeted due to oncompleteing retention shredding for 2021.  This line item includes expenses for lock smith, keys, office furniture, supplies and misc., office needs. Due to the vast number of new staff hired over the neast few months, an increase of supplies were needed, including name badges. An additional order of checks was placed due to a discount offered for printing.	370000	Interest	12,175.11	-668.91			-5.5%	operating and investment accounts. This line item is lower than budget due to extremely low interest rates and accured interest did not cover fees associated with the PFM Investment account.  This line item includes donations meant to go to SLSF via the NWSRA registration form, booster club and any other donation to SLSF through NWSRA.
385000 Reserve Transfer  269,612.46  0.00  Total Income  5,325,586.48  3,631,203.81  0.00  3,631,203.81  68.2%  Administration  This line item includes the transfer of any Capital or Reserve account funds used to pay for dedicated projects. Transfer for Hoffman Estates project will occure in the 4th quarter.  This line item is used for professional fees including HR Source membership, Comprehensive Salary Survey. This line item is below budget due to HR Source allowing a red of the Comprehensive Salary Survey. This line item includes all the legal fees for the agency. This line item is lower than expected due to less legal instruction to date.  421002 Professional Fees  6,650.00  2,087.50  This line item is loudes all the legal fees for the agency. This line item is lower than expected due to less legal instruction to date.  This line item is to rany additional professional fee or service that has not been allocated. This line item is lower than budgeted due to not completeing retention shredding for 2021.  421004 Miscellaneous  1,230.00  268.90  21.996	380000	Revenue SI SF	150.00	1 451 50			967 7%	versus accepted
Administration  Administration  Total Income 5,325,586.48 3,631,203.81 0.00 3,631,203.81 68.2%  Administration  This line item is used for professional fees including HR Source membership, Comprehensive Salary Survey. This line item is below budget due to HR Source allowing a redo of the Comprehensive Salary Survey at a lower rate.  421002 Professional Fees 4,475.00 1,070.00 23.9%  Legal Fees 6,650.00 2,087.50 31.4%  Administration  This line item is used for professional fees including HR Source membership, Comprehensive Salary Survey at a lower rate.  Jover rate.  1,070.00 23.9%  This line item is lower than expected due to less legal instruction to date.  This line item is for any additional professional fee or service that has not been allocated. This line item is lower than budgeted due to not completeing retention shredding for 2021.  This line item includes expenses for lock smith , keys, office furniture, supplies and misc., office needs, but to the vast number of new staff hired over the past few months, an increase of supplies were needed, including name badges. An additional order of checks was placed due to a discount offered for printing.				,				This line item includes the transfer of any Capital or Reserve account funds used to pay for dedicated projects. Transfer for Hoffman Estates project will occure
This line item is used for professional fees including HR Source membership, Comprehensive Salary Survey. This line item is below budget due to HR Source allowing a redo of the Comprehensive Salary Survey at a lower rate.  421003 Legal Fees  6,650.00  2,087.50  1,070.00  23.9%  This line item is used for professional fees including HR Source allowing a redo of the Comprehensive Salary Survey at a lower rate.  This line item includes all the legal fees for the agency. This line item is lower than expected due to less legal instruction to date.  This line item is used for professional fee or agency. This line item is lower than expected due to less legal instruction to date.  This line item is used for professional fee or agency. This line item is lower than expected due to less legal instruction to date.  This line item is used for professional fee or agency. This line item is lower than expected due to not complete in great in the legal fees for the agency. This line item is lower than budgeted due to not complete ing retention shredding for 2021.  This line item is used for professional fee or agency. This line item is lower than expected due to not complete ing retention shredding for 2021.  This line item is below budget due to not complete ing retention of service that has not been allocated. This line item is lower than budgeted due to not complete ing retention shredding for 2021.  This line item is below to HR Source allower than expected due to not complete ing retention shredding for 2021.  This line item is below to HR Source allower than expected due to not complete ing retention shredding for 2021.  This line item is below budget due to not complete ing retention shredding for 2021.  This line item is below to HR Source allower than expected due to not complete ing retention shredding for 2021.	222000		,			3,631,203.81		
This line item is used for professional fees including HR Source membership, Comprehensive Salary Survey. This line item is below budget due to HR Source allowing a redo of the Comprehensive Salary Survey at a lower rate.  421003 Legal Fees  6,650.00  2,087.50  1,070.00  23.9%  This line item is used for professional fees including HR Source allowing a redo of the Comprehensive Salary Survey at a lower rate.  This line item includes all the legal fees for the agency. This line item is lower than expected due to less legal instruction to date.  This line item is used for professional fee or agency. This line item is lower than expected due to less legal instruction to date.  This line item is used for professional fee or agency. This line item is lower than expected due to less legal instruction to date.  This line item is used for professional fee or agency. This line item is lower than expected due to not complete in great in the legal fees for the agency. This line item is lower than budgeted due to not complete ing retention shredding for 2021.  This line item is used for professional fee or agency. This line item is lower than expected due to not complete ing retention shredding for 2021.  This line item is below budget due to not complete ing retention of service that has not been allocated. This line item is lower than budgeted due to not complete ing retention shredding for 2021.  This line item is below to HR Source allower than expected due to not complete ing retention shredding for 2021.  This line item is below to HR Source allower than expected due to not complete ing retention shredding for 2021.  This line item is below budget due to not complete ing retention shredding for 2021.  This line item is below to HR Source allower than expected due to not complete ing retention shredding for 2021.	Administration							
This line item includes all the legal fees for the agency. This line item is lower than expected due to less legal instruction to date.  This line item is for any additional professional fee or service that has not been allocated. This line item is lower than budgeted due to not completeing retention shredding for 2021.  This line item includes expenses for lock smith, keys, office furniture, supplies and misc., office needs. Due to the vast number of new staff hired over the past few months, an increase of supplies were needed, including name badges. An additional order of checks was placed due to a discount offered for printing.								Survey. This line item is below budget due to HR Source
This line item is for any additional professional fee or service that has not been allocated. This line item is lower than budgeted due to not completeing retention shredding for 2021.  This line item includes expenses for lock smith, keys, office furniture, supplies and misc., office needs. Due to the vast number of new staff hire dover the past few months, an increase of supplies were needed, including name badges. An additional order of checks was placed due to a discount offered for printing.	421002	Professional Fees	4,475.00	1,070.00				This line item includes all the legal fees for the
service that has not been allocated. This line item is lower than budgeted due to not completeing retention shredding for 2021.  This line item includes expenses for lock smith, keys, office furniture, supplies and misc., office needs. Due to the vast number of new staff hired over the past few months, an increase of supplies were needed, including name badges. An additional order of checks was placed due to a discount offered for printing.	421003	Legal Fees	6,650.00	2,087.50			31.4%	
keys, office furniture, supplies and misc., office needs. Due to the vast number of new staff new over the past few months, an increase of supplies were needed, including name badges. An additional order of checks was placed due to a discount offered for printing.	421004	Miscellaneous	1,230.00	268.90			21.9%	service that has not been allocated. This line item is lower than budgeted due to not completeing retention shredding for 2021.
421100 Office Supplies 3.790.00 4.503.58 118.8%								keys, office furniture, supplies and misc., office needs. Due to the vast number of new staff hired over the past few months, an increase of supplies were needed, including name badges. An additional order of checks was
1 11 11 11 11 11 11 11 11 11 11 11 11 1	421100	Office Supplies	3,790.00	4,503.58			118.8%	

								This line item includes all fees associated with credit
								card processing and banking fees.
4	21150	Credit Card & Bank Fees	11.772.00	9,226.85			70 /0/	This line item is slightly over budget due to low interest rates, not enough to cover fees.
42	21150	Credit Card & Bank Fees	11,772.00	9,220.05			70.4%	This line item includes all postage expenses and the
								rental of the postage machine. Due to COVID, items which where normally printed and mailed, were sent
								electronically leading to the slight decrease in postage
42	21200	Postage	7,100.00	4,095.74			57.7%	being used.  This line item includes the agency phone serve, the
								director internet and all of the staff phone expenses.
								This line item is slightly lower in 3rd quarter due to some yearly expenses not yet purchased. In addition, we
								budgeted for phone maintenance/support outside of our phone contract which has not been utilized.
4	21300	Telephone/Fax	21,257.00	14,219.55			66.9%	
72	21000	Telephone/Tax	21,207.00	14,210.00			00.070	This line item includes all conferences, workshops,
								webinars and professional development training for staff. This line item is under budget due to registration for
								IPRA conference happening in the 4th quarter.
42	21400	Conference/Education	30,914.00	12,952.15			41.9%	
								This line item includes all of the membership costs for staff to join state, local and national professional
								associations, as well as certification exam
								reimbursement fees, renewal fees and the CDL reimbursement and renewals. This line item is low due
								to not having as many CDL certifications as planned and IPRA memberships being completed in the 4th quarter.
42	21500	Memberships/Certifications	21,743.00	6,001.42			27.6%	
			=:,::::::::::::::::::::::::::::::::::::	5,55111				This line item includes the health insurance for the
								<b>full time employees.</b> This line item is under budget due to the loss of FT employees early in the year and not
42	21600	Health Insurance	545,710.75	265,278.07			48.6%	hiring until late in the 3rd quarter.
								This line item includes all expenses for services from the Rolling Meadows Park District, internet, natural
								gas and electric and cleaning supplies for the offices.
								Expenses are on target as budgeted.
42	21700	Maintenance/Utilities	51,527.42	39,274.44			76.2%	This line item includes the rental fees for the NWSRA
								office condo space, RMCC, HPCC, MPCC, WCC,
42	21800	Rent	150,186.00	112,572.00			75.0%	BGCC rent. Expenses are on target as budgeted.
			, , , , , , , , , , , , , , , , , , , ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-			This line item includes computer services and
								repairs, software, hardware, framework support, website and Database enhancements. This line item is
								slightly over budget due to the purchase of additional subscriptions including PowerDMS and other softwares.
42		Computers	162,544.63	133,692.66			82.2%	
Program	Su	btotal Administration Expense	1,018,899.80	605,242.86	0.00	605,242.86	59.4%	
Trogram								This line item has expenses allocated for Member
								District rentals, NSSEO facility rentals, School District rentals and SRA rentals for tournaments and Church
								space rentals. Rental Municipal is under budget for the 3rd quarter due to Park
								District's allowing use of gyms therefore not needing to
								rent school gymnasiums for athletics. There hasn't been any in-person Leisure Education programs in 2021
	00400	B	00.074.00	40 404 50			40.40/	therefore that money that was budgeted hasn't been spent.
42	22100	Rental Municipal	30,674.00	12,401.58			40.4%	This line item includes expenses used at commercial
								facilities in the community. Commercial Expenses are under budget for the 3rd
								quarter due to Day Camp using more Park District aquatic
4:	22200	Commercial Expense	34.271.68	14,516.53			42.4%	centers for field trips as well as Leisure Education not running in 2021.
			1 1,21 1130	,5 . 5.50			,0	This line item includes expenses for new
								programming endeavors. This line currently holds expenses for virtual program supplies.
								Program Development is under the projected budget for 3rd quarter due to not needing many supplies for virtual
	00000	Daniela (	0.070.50	0.055.45			04.004	programs and not adding new program ideas to the brochure until 2022 due to low registrations.
42	22300	Program Development	9,672.50	2,055.42			21.3%	This line item includes expenses for all program
								supplies, staff recognition and incentives and any misc., items needed to support programs and staff.
								Program Supplies are over budget for the 3rd quarter due
								to Athletics needing to spend a restricted 2020 donation from SLSF. Once the October and December transfers
								are received, this line item will be on target.
42	22400	Program Supplies	69,810.29	64,463.10			92.3%	
								This line item includes expenses for transportation services for summer day camp and leisure education
								programs. Commercial Transportation is right on target due to not
								utilizing commercial transportation for Day Camp 2021.
	l l	Commercial Transportation	0.00	0.00			0.0%	

							This line item is designated for staff mileage
40000	O Miles and	0.000.00	0.00			0.00/	reimbursement. Below budget, did not restart until
422600	0 Mileage	8,000.00	0.00			0.0%	October 2021.  This line item includes vehicle service fees and
							maintenance fees. This line item is over budget due to theft of 2 catalytic converters and proactively adding
							protection to try and prevent any future theft on the
42270	O Transportation Maintenance	62,154.08	92,883.37			149.4%	remaining fleet.
	·						This line item includes the expenses for the gasoline for the NWSRA fleet, tolls and parking. This line item
							is low due not starting transportation for general programs
							as planned due to Covid restrictions.
42280	0 Transportation Gas/Tolls	42,711.00	26,035.80			61.0%	This line item includes agency brochures, copier
							leases, printer supplies, paper and other printed
							materials for PR and Marketing. Paper which comes out of this budget line Due to COVID, there has been a
							decrease in miscellaneous printing costs. This number is also low due to not placing our large paper order, which
							occurs in the 4th quarter.
42290	0 Printing	15,150.00	7,783.70			51.4%	
							This line item includes expenses that are for awards/recognition, ads, online advertisements,
							recruitment and outreach. This amount is significantly
							lower due to COVID, primarily the budget lines for awards/recognitions, and general ads which were paused.
10010	O Dublic Assessed	07.000.40	40.040.70			E0.00/	
42310	O Public Awareness Subtotal Program Expense	27,693.40 <b>300,136.95</b>	16,319.76 <b>236,459.26</b>	0.00	236.459.26	58.9% <b>78.8%</b>	
	Cubiciai i regium Expense	000,100.00	200,400.20	0.00	200,400.20	10.070	
Salary							
							This line includes salary expenses for full time
							employees. This line item is below budget due to not
42410	0 Full Time Salary	2,141,784.79	1,391,449.96			65.0%	being fully staffed until the 3rd quarter.
42410	V Full Time Salary	2,141,704.79	1,391,449.96			65.0%	This line item includes the wages for all hourly part
							time employees. Part Time salary for 3rd quarter is over budget due to
							increased hourly rates in order to recruit for more staff
42420	0 Part Time Salary	293,430.97	278,107.47			94.8%	competitively.
							This line item includes the expenses for new hire reporting, TLO processing, quarterly, W-2 process,
							FSA processing and check processing. This line item is low due to FSA fees not paid because of loss of FT
40.400		40.050.00	4 0 40 07			40.50/	staff and no charges for direct deposit.
42430	0 Payroll Processing	12,850.00	1,348.07			10.5%	This line item includes all independent contracted
							payments. This line item is under budget due to Leisure
							Ed programs being virtual for the 2020/2021 school year, therefore the money that was budgeted has not been
42440	Independent Contractors	45,012.40	21,045.89			46.8%	spent.
40.450	0 0 4 11	7,000,00	5 700 00			70.40/	This line item is for the Executive Directors car allowance. Expenses are on target as budgeted.
424500	0 Car Allowance Subtotal Salary Expense	7,800.00 <b>2,500,878.16</b>	5,700.00 <b>1,697,651.39</b>	0.00	1.697.651.39	67.9%	
	Cubicial Galary Expense	2,000,070.10	1,031,001.03	0.00	1,007,001.00	07.570	
Liability							
							This line item includes expenses for property, liability, workers compensation, employment and
							pollution, unemployment insurance, background
							checks, safety incentives, physicals and drug screenings. This line item is below budget due to Federal
44100	0 Liability	124,807.26	37,145.12			20.8%	& State paying for all COVID related Unemployment Expenses.
441000	Liability	124,007.20	57,145.12			23.070	This line includes the auditor fees. Audit fees are over
44200	0 Audit	6,625.00	9,050.00			136.6%	budget due to unbudgeted GASB fees of \$2550 for 2020.
44200	o , radit	0,023.00	9,000.00			130.070	This line item includes expenses for FICA for all
44040	O FIGA	045 404 60	440.047.47			00.407	<b>NWSRA staff.</b> This line is slightly under due to lack of PT staff and hiring FT later in the quarter.
44210	0 FICA	215,421.88	142,317.47			66.1%	This line item includes expenses for employer
							expenses for IMRF. This line item is in line with the
44220	0 IMRF	193,052.25	156,622.01			81.1%	
	Subtotal Liability Expenses	539,906.39	345,134.60	0.00	345,134.60	63.9%	
Inclusion/Capital							
inclusion/Capital							This line item includes expenses for Inclusion staff
							and other inclusion support needed for Member
							<b>Districts.</b> Less than half of the inclusion budget has been spent, due to a part-time staffing crisis. At this point, over
							50% of our inclusion vacancies are being staffed by full- time staff.
45000	0 Inclusion	467,264.00	167,000.03			35.7%	
							This line item includes the expenses of any Capital or General expenses for dedicated projects. This line item
							is low due 75% of capital projects not starting until 4th
	O Capital Expenses	292,402.96	43,505.01			14.9%	
Subt	otal Inclusion/Capital Expenses	759,666.96	210,505.04	0.00	210,505.04	27.7%	
	-	<del></del>	<u></u>		<del></del>		

	Total Expenses	5,119,488.26	3,094,993.15	0.00	3,094,993.15	60.5%	
Net Incom	Net Income(Revenue-Expenses)		536,210.66	0.00	536,210.66	260.2%	